



## Experience portfolio<sup>i</sup>

### Real Estate related

Underneath processes and procedures, experiences and capabilities have been developed or applied since being employed with Brink's from 2000 till 2009 and from 2009 onwards as independent professional.

### Permits and licences

- CIT operating licence (Netherlands and Belgium):
  - Formal requirements to real estate in use;
- Transportation licence (EU, as applied in Netherlands and Belgium):
  - Formal requirements to real estate in use;
- Airfreight security and related:
  - Formal requirements to real estate in use;
- Building permits:
  - Building permit (obtaining, design, requirements);
  - Formal use-authorisation (firefighting and rescue requirements);
  - Environmental permits (waste-water, dangerous fluids and goods);

### Buildings

- Auditing (related to permits and licences and to philosophy or in general);
- Concept development and design, functional design, specification building;
- Procurement, project- and contract management, retirement;
- Rental, taxes, formalities (Netherlands and Belgium);
- Maintenance and repair;
- Security systems, fire protection, video surveillance, communication;
- Certification (armouring, reinforcement), homologation and registration.

### Commercial

- Tender-procedures;
- Negotiating rental agreements;
- "Demarcation-lines" (establishing and negotiating, pre and post-rental);



## Financial

- Insurance;
- Cost-price calculation;
- Budgeting;
- Sale and lease-back, leasing;
- Asset management.

## Organisation

- Quality management systems (system and procedures);
- Keys and codes management (system and procedures);
- Business continuity management systems (system and procedures);
- Corporate Social Responsibility programmes and policy;
- Logistic processes, security processes, layout.

## General

- Project management;
- Security management.

Want to know more? Please contact me:

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<sup>i</sup> Exhibits of these projects and competencies cannot be shown based on non-disclosure agreements with respective clients.